

**MWRA Board of Directors Meeting
April 11, 2012
Voting Summary Sheet**

Item Name	Type	Notes	Vote	Discussion Highlights	Attachments
Approval of Minutes	n/a	n/a	Unanimous		
Report of the Chair	n/a	n/a	n/a	*	
Report of the Executive Director	n/a	n/a	n/a	*	
Approval of FoxRock Research Realty, LLC Sewer Connection in Hingham	Approval	Approved an increase in wastewater discharged to MWRA via the Weymouth sewer system Board member Jack Walsh voted against this item	Not Unanimous		
Renewal of Two Employment Contracts at Deer Island	Approval	Approved employment contracts of Ms. Yuan Jiao Chen and Mr. Keith M. Stocks, Senior Laboratory Technicians For a period of one year Not to exceed a salary of \$38,189	Unanimous		
Changes in Existing Sick Time Payout Benefit for Executive Required by the Authority Accountability And Transparency Act	Postponed	The board postponed to May 16, 2012	n/a		
Deer Island Ambulance Services	Approval	Bidding process will be modified One-time payment of \$250,000 to Deer Island & MWRA Saving MWRA \$750,000 thru a five-year contract	Unanimous	*	
City of Boston Wind Turbine-Deer Island	Approval	Authorized Executive Director to negotiate with the City of Boston regarding the possible siting of wind turbine on Deer Island Board member James Hunt Abstained from vote	Not Unanimous	*	
Integrated Financial, Procurement and Human Resources/Payroll Management System Maintenance and Support	Contract Award	Approved contract to Lawson Software, Inc. Not to exceed \$372,945.75 For a period of one year	Unanimous		
Groundskeeping Services-Metropolitan Boston: UGL Services UNICCO Operations Co.	Contract Award	Approved contract OP-183 For the amount of \$300,720 For a term of 670 calendar days	Unanimous		
Technical Assistance Consultant Services, Hazardous Materials, Envirosense, Inc., Contract 596TA, and Geosphere Environmental Management, Inc.	Contract Award	Approved EnviroSense , Inc. and Geosphere Environmental Management Inc. to provide technical Assistance Consulting Services Executed Contract 595TA with EnviroSense, Inc. Not to exceed \$450,000 for a term of three years Not to exceed \$150,000 for the first year	Unanimous		
Sections 18, 50, & 51 Rehabilitation: The Dow Company, Inc.	Contract Amendments/Change Orders	Approved Change Order No. 4 to increase the amount of Contract No. 6394 Not to exceed \$79,849.32	Unanimous		
Delegated Authority Report-March 2012	Information	Two extra transformers purchased for the pump station at Deer Island Chillers used for three different buildings	n/a	*	
Update on Potential Chelsea Real Property Transactions	Information	Staff had discussion with Mass DOT on possible long-term agreement for use of MassDOT land that abuts MWRA Chelsea Facility Staff also discussed potential sale of lot located at 285 Central Avenue in Chelsea	n/a	*	
Update on MWRA's Non-Emergency Engine Upgrades Required by EPA National Emissions Standards Regulations	Information	MWRA must upgrade the diesel engines at the Carroll Water Treatment Plant, Prison Point CSO, and Cottage Farm CSO to meet these new emissions standards. Enhancements must be in place by May 2013	n/a	*	
FY12 Financial Update and Summary as of April 2012	Information	n/a	n/a	*	*

MWRA Board of Directors Meeting

April 11, 2012

Voting Summary Sheet

Update on Public Access on Water Supply Lands	Information	MWRA will not be responsible for upkeep costs, that will be the responsibility of a permittee	n/a	*	
Water System Redundancy/Improvement Projects Update	Information	MWRA has six construction contracts underway or nearly completed to provide redundancy and water quality improvements	n/a	*	
Coordination of Southern Extra High System Redundancy Project and Tri-Town System Expansion	Information	MWRA Advisory Board recommended options of longer entrance fee payback period coupled with interest forgiveness	n/a	*	
Discussion on State Authority Accountability and Transparency Act	Information	Only purpose of executive session would be to discuss compensation packages for four MWRA executives	n/a	*	

Administration and Finance
 Wastewater
 Water
 Personnel
 * Link to Advisory Board position



MWRA Advisory Board Discussion Highlights
of the
MWRA Board of Directors Meeting
Wednesday, April 11, 2012

- *Please note that this serves to highlight active discussion on agenda items at the Board of Directors meeting.*
- *Language directly from the staff summary is highlighted in grey, while discussion remains in plain text*
- *Please see the attached summary sheet for a complete list of Board actions.*
- *Detailed background information on each agenda item can be found in the Board of Directors packet available on our website at: www.mwraadvisoryboard.com.*

A meeting of the Board of Directors of the Massachusetts Water Resources Authority was held on April 11, 2012 at the Charlestown Navy Yard. **Present:** Chair Rick Sullivan, Joel Barrera and Michael Gove, Gubernatorial Appointees; John Carroll, Andrew Pappastergion and Joseph Foti, Advisory Board Representatives; Vincent Mannering and James Hunt III, City of Boston Representatives; Jack Walsh, City of Quincy Representative; Marie Turner, Town of Winthrop Representative **Absent:** Kevin Cotter, City of Boston Representative.

Report of the Chair

Vice Chairman John Carroll filled in for Secretary Sullivan who was out of state speaking at the New York Times Energy Conference.

Report of the Executive Director

MWRA Executive Director Fred Laskey explained that the MWRA will continue to monitor the rainfall since it was reported that the month of March was the lowest since 1985. On the wastewater side, staff saw a record low in March at Deer Island but it is important to keep in mind that it could change in a second because the record for a storm event occurred in May 2006. Mr. Laskey also explained that there was a contract with a design firm on the Charlestown wind turbine to make repairs. The turbine should be up and running by the summer.

APPROVALS

Approval of FoxRock Research Realty, LLC Sewer Connection in Hingham

The Board voted to approve an increase in wastewater discharged to MWRA via the Weymouth sewer system for 105 Research Road in Hingham, as set forth in FoxRock Research Realty, LLC's application to MWRA and in accordance with MWRA Policy #OP.11, *Admission of New Community to MWRA Sewer System and Other Requests for Sewer Service to Locations Outside MWRA Sewer Service Area*, and subject to final approval of the Governor and General Court.

Further, to authorize the Executive Director, on behalf of the Authority, to execute a Sewer Connection Agreement with FoxRock Research Realty, LLC, substantially in the form shown in Attachment A as filed with the records of the meeting, to increase the sewer flow from 2,025 gallons per day, as previously approved, to up to 5,336 gallons per day, subject to an additional entrance fee payment of \$12,750.00 and inflow removal. Board member Jack Walsh voted against this item.

Renewal of Two Employment Contracts, Senior Laboratory Technicians, Department of Laboratory Services, Deer Island

The Board voted to approve the renewal of the employment contracts for Ms. Yuan Jiao Chen and Mr. Keith M. Stocks, Senior Laboratory Technicians in the Department of Laboratory Services, Deer Island, each for a period of one year, from May 1, 2012 to April 30, 2013, and increasing the hourly rate from \$18.00 to \$18.36, for an annual compensation not to exceed \$38,189.00

Changes in Existing Sick Time Payout Benefit for Executive Required by the Authority Accountability and Transparency Act

The Board postponed to May 16, 2012 meeting.

Deer Island Ambulance Services-Amendment to Memorandum of Agreement with the Town of Winthrop

The Board voted to authorize the Executive Director to amend the Memorandum of Agreement with the Town of Winthrop to eliminate Part 2, the requirement that MWRA contract for ambulance services for both the Town of Winthrop and MWRA; and further to authorize the Executive Director to make a one-time payment of \$250,000 to the Town of Winthrop for it to provide ambulance services to Deer Island for a five-year period.

Deputy Chief Operating Officer John Vetere stated that staff is going to modify ambulance services for the community of Winthrop. Staff is going to modify the bidding process and this is advantageous to the Authority. This will make Winthrop responsible for it, not Deer Island. MWRA has been paying for the service through a Memorandum of Understanding since 2002. Staff wants to modify and eliminate the payment through a bidding process. If there is a one-time payment of \$250,000 to Deer Island and the Authority, this will save \$750,000 through a five year contract. Mr. Laskey stated that this would save over \$1 million long-term and the Authority will have more comparable coverage. Staff thinks it a win-win scenario.

City of Boston Wind Turbine-Deer Island

The Board voted to authorize the Executive Director to negotiate with the City of Boston regarding the possibility of the City siting a wind turbine on Deer Island. Board member James Hunt abstained from this vote.

Mr. Vetere stated that Boston would be responsible for the installation of the turbine; there would be an 8M permit issued. The City of Boston will have to comment on this. The City of Boston will also have to negotiate with NSTAR for a net metering charge and MWRA will meter it. Both the MWRA and the City of Boston will benefit by getting the wind turbine built.

Board member Andrew Pappastergion asked how maintenance will occur. Mr. Vetere explained that the Authority has an agreement right now with turbine manufacturer for maintenance. Board member James Hunt explained that the City of Boston has a grant and all the other approvals in place. The city of Boston has also stepped forward with a bond authorization. The city of Boston will pay for it with the state transferring the grant. If the Authority did the project it would have a thirteen-year pay it back. This would allow the Authority to continue with its leadership in alternative energy. It also may be more fiscally advantageous with the city because its rates are better with NSTAR. The city of Boston would not be getting this for free per se; the city would pay a land obligation fee or some sort of similar arrangement.

CONTRACT AWARDS

Integrated Financial, Procurement and Human Resources/Payroll Management System Maintenance and Support: Lawson Software, Inc.

The Board voted to approve the award of a sole source purchase order contract for the annual maintenance and support of the integrated financial, procurement and human resources/payroll management system to Lawson Software, Inc., and to authorize the Executive Director, on behalf of the Authority, to execute and deliver said purchase order contract in an amount not to exceed \$372,945.75 for a period of one year, from June 1, 2012 through May 31, 2013.

Groundskeeping Services-Metropolitan Boston: UGL Services UNICCO Operations Co., Contract OP-183

The Board voted to approve the award of Contract OP-183, Groundskeeping Service-Metropolitan Boston, to the lowest eligible and responsible bidder, UGL Services UNICCO Operations Co., and to authorize the Executive Director, on behalf of the Authority, to execute and deliver said contract in the bid amount of \$300,720.00 for a term of 670 calendar days from the Notice to Proceed.

Technical Assistance Consultant Services, Hazardous Materials, Enviorsense, Inc., Contract 596TA, and Geosphere Environmental Management, Inc., Contract 595TA

The Board voted to approve the recommendation of the Consultant Selection Committee to select EnviroSense, Inc. and Geosphere Environmental Management Inc. to provide Technical Assistance Consulting Services for hazardous materials assessment and abatement, and to authorize the Executive Director, on behalf of the Authority, to execute Contract 595TA with EnviroSense, Inc., each for a total

amount not to exceed \$450,000.00 for a term of three years, and to authorize a Notice to Proceed for the first year of each contract in an amount not to exceed \$150,000.00. Further, to authorize the Executive Director to approve separate Notices to Proceed, if recommended by staff, to commence the second and third year terms of each contract for the same yearly not-to-exceed amounts.

CONTRACT AMENDMENTS/CHANGE ORDERS

Sections 18, 50 & 51 Rehabilitation: The Dow Company, Inc., Contract 6394, Change Order 4

The Board voted to authorize the Executive Director, on behalf of the Authority, to approve Change Order No. 4 to increase the amount of Contract No. 6394 with The Dow Company, Inc., Sections 18, 50 & 51 Rehabilitation, in an amount not to exceed \$79,849.32.

INFORMATION

Delegated Authority Report - March 2012

Chief Operating Officer Michael Hornbrook explained that there were two extra transformers purchased for the pump station at Deer Island. The units are obsolete, so purchasing additional as backup. The chillers were used for three different buildings: at Winthrop to cool the variable frequency drives; in Primary Operations the ones that were in place already were 10 years old and were showing signs of corrosion; and the gas handling unit where methane gas was used and this helped cool it down. Board member Joseph Foti asked if the oil/water separators used a regular base. Mr. Hornbrook stated that it was regular material, waste material from the lab, which is considered regular maintenance. Mr. Foti asked if the goal was to replace nineteen roller gates a year. Mr. Hornbrook stated that yes this was correct. It may be one step that staff moves forward with and we might have to go another ten to twelve years. Different locations have different levels of corrosion. It may end up being one of those continuous maintenance items.

Update on Potential Chelsea Real Property Transactions

Board member Joel Barrera stated that a lot of land that the MWRA has care and control of and is actually owned by the Commonwealth but the staff summary indicated that the Authority owned the parcels listed. Mr. Barrera asked how does the Authority own property? He asked for example, does the MWRA own the John Carroll Wastewater Treatment Plant. Mr. Hornbrook explained that the state owned anything acquired before the Enabling Act, such as the WWTP; anything purchased after the Enabling Act, such as these parcels, the MWRA owns. Board member Michael Gove explained that this it is temporary easements for construction permits. Mr. Laskey explained that in this case, the Authority has been using this parcel for storage of space but we are going through Mass DOT to acquire this land. Mr. Laskey stated that it was important to note that it is required for settlement to avoid a lawsuit because the city is storing pipes, etc.

Mr. Laskey explained that if you think of the location, it has been public that there may be a hotel built there. A hotel there is probably closer to the convention center than Boston, which is a great location for it. There is enough land to do the construction and store the equipment.

Mr. Pappastergion asked what use is this land to the Authority. Mr. Hornbrook explained that this was of very good use to the MWRA. The Authority could install a fence on the bottom side, etc. There could be

gravel, sand, snow plows, etc. put in place. One of the things that Mass DOT could build up and the Authority would need to maintain it on their end.

Mr. Barrera asked if there is an opportunity to build a cut-through in this area since trying to navigate around the location is difficult and it is also cut off from downtown Boston. Mr. Vetere responded by stating that the way in which the road is laid out makes it difficult for that to be done.

Update on MWRA's Non-Emergency Engine Upgrades Required by EPA National Emissions Standards Regulations

MWRA staff has been evaluating the impacts of the National Emissions Standards regulations since their promulgation in 2010. MWRA has not provided initial notification to EPA regarding applicability of the new regulations to MWRA's facilities due to questions regarding the John Carroll Water Treatment Plant (JCWTP) as well as Prison Point and Cottage Farm.

There are four back-up diesel generators at the JCWTP. MWRA staff use these units both for back-up power and for peak shaving of purchased electricity use. Per the new federal regulations, these generators must meet the new standards which would not be necessary if they were to be used for back-up power generation only. Staff estimated the construction and installation cost to be about \$300,000 and the peak shaving annual saving realized by the MWRA is about \$80,000. The payback for capital cost investment is about four years. Staff recommends that the MWRA should move forward with these upgrades at the JCWTP and plan to submit the required Initial Notification Form to EPA.

There are seven diesel engines in total at Prison Point and Cottage Farm, which are used for power pumps to discharge combined sewage during wet-weather events. Staff attempted to get a variance from the regulations at these two facilities based on the argument that they should be given an "emergency-use exemption" (i.e., based on the fact that CSO discharge constitutes an emergency use to keep sewage from backing up into homes and on roads and to provide treatment prior to discharge). However, EPA has formally determined that these diesel engines do not meet this exemption.

MWRA staff is developing the design and construction schedule for engine emissions control upgrades at these facilities. The estimated cost for construction and installation is about \$350,000. It should be noted that the manufacturer of these diesel engines no longer produces parts and staff is trying to identify additional sources and procure as many spare parts as possible. This project cannot be completed by the Emissions Compliance deadline in May of 2013. MWRA is requesting a one-year extension from EPA but estimate that the new engines not to be in place for another 5 years. EPA could bring enforcement action against the MWRA if staff does not move forward with the emissions control upgrades. At the present time, staff is moving forward with the planning and designs for the needed upgrades and regulatory notifications.

FY12 Financial Update and Summary as of April 2012

When asked about maintenance spending, Director of Administration and Finance Rachel Madden explained that under spending was largely related to timing. On the Administration and Finance side, MIS projects have had timing issues, while on the operations side; there was a combination of timing issues, some projects delayed due to problems with technical specifications. Board member Marie Turner stated that she hoped that staff is keeping a tight eye on the maintenance side.

Board member James Hunt asked a question on utility spending. He stated that given the weather that has occurred, he believed the use of electricity would be lower. The explanation in the summer months does not

really clarify what is happening in the market place. Budget Director Kathy Soni explained that natural gas spending was lower due to both reduced volume and prices lower than budgeted. Electricity prices at Deer Island were higher due to higher distribution and transmission charges. Deer Island is running about \$350,000 over budget. Mr. Hunt said on the consumption side, he believed our flows would be down. Mr. Vetere explained that electricity is being generated but one-third goes to generation of oxygen and one quarter to pumping. There is an offset in that area. Mr. Laskey stated that the MWRA did set an all time low of flows at Deer Island for the month.

Ms. Madden explained that staff is waiting to “pull the trigger” on purchasing diesel fuel. Staff has seen prices fluctuate and there is a lot of volatility at the present time. Staff wants to reassure the Board that it is monitoring at all levels; there is plenty of diesel fuel at Deer Island at the present time.

Board member Vincent Mannering stated that the MWRA is looking at a \$23 million dollar surplus. He stated that the MWRA has a low rate assumed for investment income but a high interest rate for the variable rate debt. That is obviously what is driving it, and while he was not suggesting that it be touched, in the next budget, staff should close that gap a bit because it’s a lot. He understood that staff is using the surplus for defeasance, which is great but the cities and towns need it too. Ms. Madden stated that the investment short-term rate is budgeted at 0.5%, but the Authority has been experiencing 0.32% for a while.

Mr. Barrera stated that several individuals were appointed to the long-term debt committee but no one has been contacted. Treasurer Tom Durkin explained that there will be a meeting in late April and one in May. Those individuals will be contacted soon. Ms. Madden also acknowledged the work of Paul Haley and Barclays Capital who were the lead underwriters on the last bond transaction, which resulted in the lowest True Interest Cost ever for a MWRA transaction.

Update on Public Access on Water Supply Lands

Mr. Carroll stated that he did not understand what a permittee as it is mentioned in the staff summary. Mr. Barrera explained that this is who gets the permit to help maintain and do the job. Mr. Laskey stated that unlike Deer Island, Nut Island, etc. The MWRA needs to get a third party involved to assist with maintenance. Public Affairs Director Kevin McCluskey stated that staff had a conversation with the town of Framingham in order to work on this. Staff wants this policy to be consistent.

Mr. Laskey stated that Framingham sections would be the permittee, it may be different in Natick, Newton, etc. The goal is to get someone to take responsibility through a permit. We are not running parks, etc. other than the one we run directly now.

Mr. Barrera stated that according to the staff summary, MWRA will not be responsible for the upkeep costs, they will be the responsibility of the permittee. Mr. Barrera believed that he thought staff had a consensus of the conditions but noted the wording was awkward and possibly needed editing.

Water System Redundancy/Improvement Projects Update

Mr. Hornbrook explained that there are still big items to do at the Hultman Aqueduct including disinfecting an additional 2.2 miles of Aqueduct. Staff has made good progress moving forward. There have been six construction projects underway or nearly completed with a total awarded value of approximately \$137 million that will provide much needed redundancy and water quality improvements to MWRA’s regional water system. Mr. Hornbrook explained that the Spot Pond was a design/build contract. The list and details of all the contracts are included in the Board summaries. A very high demand is anticipated this summer.

Mr. Hunt asked about the UV system with regards to EPA. Mr. Hornbrook stated that staff has no further clarification with the national report. Staff will be meeting again within a month; a staff person sits on that committee. MWRA may need to use more power for the UV system, but this has not been confirmed yet.

Coordination of Southern Extra High System Redundancy Project and Tri-Town System Expansion

Mr. Laskey explained that staff really felt the need to calibrate with the Board on this very important issue. There has been discussion on creating redundancy on the Southern Extra High Redundancy Project and maybe to expand the service area. This would help get the service down to the appropriate areas. The loop of redundancy would service the three Tri-Town communities (Braintree, Randolph, and Holbrook). As part of that discussion, there are two things to mention: The first issue is the entrance fee and the proposal by the Advisory Board that discussed potential options. The second piece is the added cost of the new pipe to pick up three communities, if this is an advantage and if so, what would the pay-back be.

Mr. Barrera stated that the Board should wait until the Full Board meeting in the afternoon with Secretary Sullivan to discuss this further. Mr. Laskey explained that the Secretary was speaking at a conference in New York. Mr. Laskey stated that even without the entrance fee which would be about \$7 million a year, it would be an added cost but would be paid back in five years. The community would not have to pay the connection fee plus MWRA would pay for the loop. Staff is not sure if this is going beyond our supply lines. This would put MWRA in a good position through redundancy. There are a lot of advantages to go through the Canton and Norwood line. There are disadvantages as well.

Mr. Mannering asked what the cost was for this and Mr. Hornbrook stated that it was about \$30 million. Mr. Barrera stated that he knew that Braintree was the town that wanted its own treatment facility but Holbrook and Randolph did not. Mr. Barrera stated that he was trying to understand the dynamics of this.

Mr. Laskey explained that he had believed that Tri-Town would never come into the MWRA system. Mr. Laskey stated the he and Advisory Board Executive Director Joseph Favaloro went to a meeting and provided Mayor Sullivan with information on system expansion and he was intrigued. Mr. Laskey explained that they were both invited recently to go through the whole proposal and made sure there was support of the board with a five-year payback without a connection fee.

Mr. Favaloro stated the Advisory Board's position has always been flexibility but not forgiveness of the entrance fee over time. Mr. Favaloro explained that he and Mr. Laskey met with the mayor and when discussed at the Advisory Board's Executive Committee and there was a lot of pushback. The proposed flexible payment plan is a really good deal. The second piece of it, the more dramatic item is this was the first time that the MWRA would be picking up the cost of the connection. Most of the discussion that occurred at the Executive Committee meeting, which raised concern about connection costs but it is on the Advisory Board's agenda for this week. Mr. Mannering asked why the MWRA does not split the difference with the town for the connection between the cost they would have had to pay for a direct line and the cost of the larger line to provide redundancy. Mr. Laskey explained that the Tri-Town would argue it would be a very small pipe, location is east to Quincy; it would draw a straight 12-inch pipe. Tri-Town would argue that they could do it cheaper than the MWRA. Mr. Mannering stated that Tri-Town must be charged something if it joins the system and get the connection. The town should pay for the loop and the connection fee. Board member John Carroll stated that the whole idea is to add additional revenue to the MWRA system and he wondered if staff should approach the issue from the backend, by stating the Authority wants to add a particular amount of dollars by a certain date. Board member Michael Gove stated that our current policy says to pay an upfront cost or pay it interest free over time. Of all the debt, pull out all fixed rate bonds, take the Total interest Cost and weight that to the issuance and that gives us a total average of interest. This is

roughly 4.8% plus 25 basis-points at this time. Mr. Mannering stated that if the town does not join, he wanted to know what it was going to cost them. The Board was offering a plan as an incentive to join; if it costs them more to fix their system it behooves them to join us. Ms. Heidell explained that there are some tangibles there that threw the town off. Mr. Mannering explained that he did not want the deal to be all on the MWRA side. The MWRA has a history of charging people, they bring a lot to the table, etc. but you also need to get a good deal. Mr. Hunt agreed Mr. Favaloro's comment on 'flexibility but not forgiveness' as a good guiding principal. Those that built the system over the years have been important and we need to recognize this when negotiating this deal. Mr. Pappastergion stated that he did not have a problem with splitting the connection fee but believes the Tri-Town should have to pay for part of it or the MWRA is going to get hammered down by the member communities. If the town pays \$15 million out of the \$89 million, that is not unreasonable. Mr. Mannering agreed.

Mr. Barrera asked if there have been conversations with the Secretary's office and wanted to know if they were on board with this proposal. Mr. Laskey explained that the Secretary's office asked about regulatory hurdles. Mr. Laskey explained that he knew that former Secretary Bowles wanted this but was unsure of Secretary Sullivan's position. Staff is okay with the proposal on the entrance fee by the Advisory Board and paying for some of the loop should be required. Mr. Carroll stated that there are a lot of alternatives to look over.

Discussion on State Authority Accountability and Transparency Act

Mr. Laskey explained that at the last board meeting it was suggested that there be a review of management in order to fulfill the requirement of the law. If the committee then has any action they would like to take, they can bring it to the full board in the afternoon session. It doesn't change the evaluation process. It doesn't change the executive positions, salaries or management pay raises. Those items will remain the same.

General Counsel Steve Remsberg explained that if executive salaries are unduly high then non-management pay raises can be set. This meeting should be conducted in open session. The only purpose of executive session would be to speak specifically on the compensation package for the four executives, which include the Executive Director, Director of Administration and Finance, the Chief Operating Officer and General Counsel. That would be the only reason to go into an executive session.

ATTACHMENT 1

	March 2012 Year-to-Date					
	Period 9 YTD Budget	Period 9 YTD Actual	Period 9 YTD Variance	%	FY12 Approved	% Expended
EXPENSES						
WAGES AND SALARIES	\$ 64,378,698	\$ 64,367,828	\$ (10,870)	0.0%	\$ 90,319,013	71.3%
OVERTIME	2,627,106	2,474,357	(152,749)	-5.8%	3,508,630	70.5%
FRINGE BENEFITS	13,343,654	13,147,230	(196,424)	-1.5%	17,954,076	73.2%
WORKERS' COMPENSATION	1,575,000	1,204,994	(370,006)	-23.5%	2,100,000	57.4%
CHEMICALS	6,730,401	6,730,068	(333)	0.0%	9,047,275	74.4%
ENERGY AND UTILITIES	16,843,590	17,177,952	334,362	2.0%	22,654,931	75.8%
MAINTENANCE	20,205,491	17,891,753	(2,313,738)	-11.5%	29,470,020	60.7%
TRAINING AND MEETINGS	151,400	124,394	(27,006)	-17.8%	251,550	49.5%
PROFESSIONAL SERVICES	4,195,486	3,706,180	(489,306)	-11.7%	5,892,441	62.9%
OTHER MATERIALS	2,497,080	2,589,832	92,752	3.7%	4,765,483	54.3%
OTHER SERVICES	16,969,422	16,944,001	(25,421)	-0.1%	23,323,074	72.6%
TOTAL DIRECT EXPENSES	\$ 149,517,328	\$ 146,358,589	\$ (3,158,738)	-2.1%	\$ 209,286,493	69.9%
INSURANCE	\$ 1,714,403	\$ 1,473,203	\$ (241,200)	-14.1%	\$ 2,285,870	64.4%
WATERSHED/PILOT	19,182,205	19,049,637	(132,568)	-0.7%	25,576,274	74.5%
BEC _o PAYMENT	2,888,752	2,685,610	(203,142)	-7.0%	3,965,500	67.7%
MITIGATION	1,146,525	1,120,934	(25,591)	-2.2%	1,528,700	73.3%
ADDITIONS TO RESERVES	146,600	146,600	-	0.0%	195,467	75.0%
RETIREMENT FUND	7,340,438	7,363,170	22,732	0.3%	7,340,438	100.3%
POST EMPLOYEE BENEFITS	-	-	-	---	-	---
TOTAL INDIRECT EXPENSES	\$ 32,418,923	\$ 31,839,154	\$ (579,769)	-1.8%	\$ 40,892,249	77.9%
DEBT SERVICE	\$ 270,443,817	\$ 270,443,817	\$ -	0.0%	\$ 367,979,918	73.5%
DEBT SERVICE ASSISTANCE	(262,500)	(262,500)	-	0.0%	-	---
TOTAL DEBT SERVICE	\$ 270,181,317	\$ 270,181,317	\$ -	0.0%	\$ 367,979,918	73.5%
TOTAL EXPENSES	\$ 452,117,568	\$ 448,379,060	\$ (3,738,508)	-0.8%	\$ 618,158,660	72.5%
REVENUE & INCOME						
RATE REVENUE	\$ 442,275,000	\$ 442,275,000	\$ -	0.0%	\$ 589,700,000	75.0%
OTHER USER CHARGES	4,957,611	5,049,990	92,379	1.9%	7,142,495	70.7%
OTHER REVENUE	4,004,281	4,463,675	459,394	11.5%	4,872,342	91.6%
RATE STABILIZATION	818,835	818,835	-	0.0%	1,091,780	75.0%
INVESTMENT INCOME	11,207,363	11,930,128	722,765	6.4%	15,352,043	77.7%
TOTAL REVENUE & INCOME	\$ 463,263,091	\$ 464,537,628	\$ 1,274,538	0.3%	\$ 618,158,660	75.1%